

CROWN CASTLE INTERNATIONAL CORP.
COMPENSATION COMMITTEE CHARTER

(May 21, 2021)

Purpose

The Compensation Committee (“Committee”) shall (1) assist the Board of Directors (“Board”) of Crown Castle International Corp. (“Company”) with its responsibilities relating to compensation of executives of the Company, (2) design, recommend, administer and evaluate the executive compensation plans, policies and programs of the Company, and (3) oversee administration of the Company’s equity based compensation plans.

The Committee should generally endeavor to promote compensation policies and procedures that allow the Company to attract, retain and incentivize key employees. The Committee should endeavor to promote a compensation policy that (1) creates a positive relationship between pay levels and corporate performance and returns to stockholders and (2) monitors the results of such policy to review whether the compensation payable to the Company’s executives is competitive in view of prevailing market conditions, creates proper incentives to enhance stockholder value, and rewards performance.

Composition

The Board shall appoint the members of the Committee. The Board shall select and appoint three or more of its members, each of whom shall meet the independence requirements of the New York Stock Exchange (“NYSE”), to serve as members of the Committee. Additionally, at least two members of the Committee shall qualify as “non-employee directors” for purposes of Rule 16b-3 under the Securities Exchange Act of 1934, as amended. The Committee’s composition should be reviewed periodically to determine whether each of its members meet the criteria set forth in any applicable rules and regulations of the NYSE and Securities and Exchange Commission (“SEC”). Any action taken by the Committee during a period in which one or more of the members subsequently is determined to have failed to meet the membership qualifications shall nevertheless constitute duly authorized actions of the Committee and shall be valid and effective for all purposes, except to the extent required by law or determined necessary or appropriate by the Committee to satisfy regulatory standards.

Each Committee member shall serve at the pleasure of the Board and for such term or terms as the Board may determine. Any or all members of the Committee may be removed by the Board at any time. The Board may designate a chairperson from among the members of the Committee, or, if no such designation is made, a chairperson may be selected by the affirmative vote of the majority of the Committee.

Authority and Responsibilities

The Committee shall generally have (1) authority over the Company’s overall compensation philosophy and objectives and (2) specific authority for reviewing, approving and monitoring compensation strategies, plan design, guidelines and practices as they relate to executive and senior management. The Committee shall have the authority to review and approve the compensation of the direct reports of the Chief Executive Officer (“CEO”) as well as certain other selected senior officers of the Company and its subsidiaries (“Specified Officers”) and to generally review and monitor compensation for employees other than the CEO and Specified Officers. In addition to the authority of the Committee described above, the Committee shall have the authority to:

- develop an overall executive compensation philosophy, strategy and framework consistent with the Company’s objectives and stockholder interests;
- review and recommend actions relating to compensation and employment-related arrangements for the CEO (including with respect to promotions to CEO), including severance arrangements and incentive plans or benefits applicable to the CEO;
- In determining any long-term incentive component of the CEO’s compensation, the Committee may consider, among other things, the Company’s performance and stockholder return, the value of similar incentive awards to chief executive officers at comparable companies, and the awards given to the CEO in past years.
- review and approve actions relating to compensation, promotion and employment-related arrangements for the Specified Officers, including severance arrangements and incentive plans or benefits applicable to the Specified Officers;
- administer awards under, make recommendations, and act as the administrator or governing committee with respect to annual and long-term incentive or equity-based plans, as may be amended from time to time;
- select a peer group or peer groups against which the Company’s executive compensation program is measured;
- review and approve changes to, and take administrative actions associated with, any other forms of non-salary compensation under its purview;
- review whether the Company’s compensation plans, policies, and programs, including any ERISA or other benefit plans, are competitive and consistent with the Company’s long-term strategy, corporate values and accepted legal practices; provided that, except as the Committee otherwise determines or applicable law otherwise requires, the Committee shall not act as a fiduciary with respect to any benefit plans or programs under ERISA;
- retain, obtain the advice of, and terminate one or more compensation consultants, legal counsel or other advisers (collectively, “External Advisers”) to assist the Committee in carrying out its duties, authority and responsibilities;
- obtain advice and assistance from internal legal, accounting or other internal advisers;
- review and approve any transaction in equity securities of the Company, or derivatives of those equity securities, between the Company and any officer or director of the Company who is subject to the reporting and short-swing liability provisions of Section 16 of the Securities Exchange Act of 1934;
- review the Company’s compensation practices, policies and programs for executive officers and other employees to ensure that such practices, policies and programs do not encourage unnecessary or excessive risk taking and periodically assess whether any risks arising from such practices, policies and programs are reasonably likely to have a material adverse effect on the Company;
- review and approve the implementation or revision of any policy allowing the Company to recoup compensation paid to executive officers or other employees;

- recommend to the Board for approval the frequency with which the Company will include in its proxy and information statement a management proposal permitting stockholders to have an advisory vote on executive compensation (“Say on Pay”);
- review and consider the results of the Company’s most recent Say on Pay vote, if any, and any other feedback garnered through the Company’s ongoing stockholder outreach that may be in effect from time-to-time, and recommend to the Board whether and, if so, how the Company should respond to Say on Pay vote outcomes;
- monitor compensation trends and regulatory developments as the Committee deems necessary or appropriate;
- review and discuss with management the Compensation Discussion and Analysis (“CD&A”) to be included in the Company’s proxy statement relating to its annual meeting of stockholders (“Proxy Statement”) and determine whether to recommend to the Board that the CD&A be included in the Proxy Statement;
- produce a Committee report as may be required by SEC rules for inclusion in the Proxy Statement;
- conduct an annual performance evaluation of the Committee;
- Assist the Board in overseeing and assessing the Company’s risk management strategy by examining risks within the Committee’s purview, consistent with the responsibilities and duties set forth herein;
- perform such other duties and functions as the Board may from time to time determine or as may be required under any applicable law, rule or regulation, including the regulations of the NYSE and the SEC; and
- regularly make reports of its activities to the Board or the independent directors of the Board (“Independent Directors”), as applicable.

Notwithstanding the foregoing, the Board may designate matters by dollar amount, transaction/benefit type or otherwise that are subject to approval of the Board or the Independent Directors (“Designation”); provided, that any such Designation complies with applicable rules and regulations of the NYSE and SEC. The Committee is authorized to review and make recommendations relating to matters designated as subject to Board or Independent Director approval. Matters specifically involving CEO compensation are subject to approval of the Independent Directors. Periodically, as they may deem necessary or appropriate, the Committee and the Board shall review any standing Designations.

Procedural Matters

A majority of the members, but not less than two, will constitute a quorum. A majority of the members present at any meeting at which a quorum is present may act on behalf of the Committee. Regular meetings of the Committee shall be held at such times as determined by resolution of the Board or the Committee. A special meeting of the Committee may be called by resolution of the Board or upon the request of the chairperson or a majority of the members of the Committee. The chairperson will preside, when present, at all meetings of the Committee. The Committee may meet in person, by telephone or video

conference or in any other manner permitted under law or the Company's bylaws. The Committee may also act by unanimous written consent in lieu of a meeting. Meetings may, at the discretion of the Committee, include members of the Company's management, independent consultants, and such other persons as the Committee or its chairperson may determine. The Committee may hold executive sessions at which no members of management of the Company are present. The Committee may make recommendations to the Board or the Independent Directors with respect to matters covered by this Charter and other matters as the Committee may deem necessary or appropriate. The Committee may determine additional rules and procedures, including designation of a chairperson pro tempore in the absence of the chairperson, at any meeting thereof.

The Committee shall have the authority to form and delegate any of its authorities and responsibilities to subcommittees comprised of one or more of its members as it deems appropriate and to delegate responsibility for the day-to-day management of executive compensation to the senior officers of the Company.

The retention or engagement of any External Adviser by the Committee should be in accordance with Section 303A.05(c) of the NYSE Listed Company Manual (or any successor provision), including that (1) the Committee should review the independence of any such External Adviser, considering the factors set forth in such NYSE rule, in advance of retaining or receiving advice from such External Adviser; (2) the Committee shall be directly responsible for the appointment, termination, compensation and oversight of the work of any such External Adviser; and (3) the Company shall provide appropriate funding, as determined by the Committee, for payment of reasonable compensation to any such External Adviser.

Legal Compliance

This Compensation Committee Charter ("Charter") and the composition and authorized activities of the Committee are intended to, and shall be construed to, comply with applicable state and federal laws, the rules and regulations of the NYSE and the SEC, and the Company's bylaws.

Review of Charter

Periodically, as it deems necessary or appropriate, the Committee shall review and reassess this Charter. Any proposed changes shall be submitted to the Nominating & Corporate Governance Committee of the Board for its consideration and submission to the Board.