2022 GRI CONTENT INDEX

Global Reporting Initiative (GRI): An international independent standards organization that helps businesses, governments and other organizations understand and communicate their impacts on issues such as climate change, human rights and corruption.

STATEMENT OF USE: Crown Castle has reported the information cited in this GRI content index for the period January 1, 2022, to December 31, 2022, with reference to the revised <u>Universal GRI Standards</u>.

GRI 1 USED: GRI 1: Foundation 2021

GRI 2: General Disclosures 2021

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
2-1 Organizational details	Crown Castle Inc. is a publicly held corporation, which operates as a real estate investment trust (REIT) for US federal income tax purposes. Our headquarters are located at 8020 Katy Freeway in Houston, Texas. We operate in the United States.	2022 Form 10-K, Item 1 (Business) and Item 2 (Properties)
2-2 Entities included in the organization's sustainability reporting	Our sustainability and financial reporting is done on a consolidated basis.	2022 Form 10-K, Exhibit 21 (Schedule of significant subsidiaries)
2-3 Reporting period, frequency and contact point	The reporting period for our sustainability and financial reporting is January 1 through December 31. We publish our ESG Report annually. The publication date of our ESG Report is July 19, 2023. Questions about our sustainability reporting can be directed to ESG@crowncastle.com.	Investors ESG Resources
2-4 Restatements of information	There were no restatements of information with respect to the reporting period covered in this GRI Content Index.	
2-5 External assurance	We obtain external limited assurance with respect to the sustainability targets included within our credit facility.	Form 8-K

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
2-6 Activities, value chain and other business relationships	We are classified as Lessors of Other Real Estate Property [NAICS code 531190]. We own, operate and lease shared communications infrastructure that is geographically dispersed throughout the US, including (1) more than 40,000 towers, (2) approximately 120,000 small cells on air or under contract and (3) approximately 85,000 route miles of fiber. Approximately 56% and 71% of our towers are located in the 50 and 100 largest US basic trading areas, respectively.	2022 Form 10-K, Item 1 (Business)
	Our core business is providing access, including space or capacity, to our shared communications infrastructure via long-term contracts. As an ancillary business, we also offer certain services primarily relating to our Towers segment, predominately consisting of (1) site development services and (2) installation services. Our Towers customers primarily comprise of large wireless carriers that operate national networks, such as T-Mobile, AT&T and Verizon Wireless, which collectively accounted for approximately three-fourths of our 2022 consolidated site rental revenues. Our Fiber customers generally consist of large wireless carriers and organizations with high-bandwidth and multi-location demands, such as enterprise (including healthcare and financial), wholesale, government and education institutions.	
2-7 Employees	Refer to our Workforce Demographics table for a breakdown of our permanent employees by gender, ethnicity and job category.	Workforce Demographics
2-9 Governance structure and composition	Crown Castle is governed by a board of directors. The board of directors has four standing committees: Audit Committee; Compensation Committee; Nominating, Environmental, Social and Governance Committee ("NESG Committee"); and Strategy Committee. As of the date of the Annual Meeting of Stockholders, held on May 17, 2023: Crown Castle's board consists of one executive member, Jay Brown, our President and Chief Executive Officer (CEO). The remaining nine board members are non-executive members. 80% of our board is independent. The average tenure of the directors on our board is 8.9 years. None of the members of our board sit on more than two additional other public company boards. 30% of our board is female and 70% of our board of directors is male. 40% of our board is racially/ethnically diverse. Refer to our Board Matrix for information regarding the experiences and skills of our board.	2023 Proxy Statement, Snapshot of Director Nominees (p.2) and Board Matrix (p.14)

GRI 2: General Disclosures 2021, cont'd

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
2-10 Nomination and selection of the highest governance body	The NESG Committee has the authority to recommend nominees for election as directors to the board. Subject to specified procedural requirements, stockholders may also make director nominations. In considering candidates for the board, the NESG Committee reviews the entirety of each candidate's credentials and currently does not maintain any specific minimum qualifications that must be met by a director nominee. The NESG Committee generally considers, among other factors, whether prospective nominees are able to read and understand basic financial statements, have relevant business experience, have industry or other specialized expertise and have high moral character. In addition, the NESG Committee considers issues of diversity, including with respect to experience, expertise, viewpoints, skills, race, ethnicity and gender, in connection with the director selection process.	2023 Proxy Statement, Nominating, Environmental, Social and Governance Committee (p.18) and Stockholder Nominations and Proposals for 2024 Annual Meeting (p.56) Corporate Governance Guidelines
2-11 Chair of the highest governance body	Our independent board chair is P. Robert Bartolo, a non-executive director.	Corporate Governance
2-12 Role of the highest governance body in overseeing the management of impacts	The responsibilities of our NESG Committee include assisting the board in overseeing ESG matters. Members of our Executive Management Team (EMT) and Investor Relations team keep our board apprised of ESG developments and Crown Castle's ESG priorities, goals and initiatives. Together, our board and EMT define our strategic approach to overseeing and managing actual and potential impacts of material ESG risks and opportunities for Crown Castle.	Corporate Governance
2-13 Delegation of responsibility for managing impacts	Our EMT, which reports on sustainability matters to the board, leads the management and execution of our sustainability priorities within the company. Our Executive Vice President & Chief Financial Officer (EVP & CFO, or "CFO") monitors and is responsible for financial matters, and social topics are overseen by the EVP & General Counsel ("General Counsel") and the EVP of Business Support. The General Counsel also oversees environmental matters. These officers are appointed by the board and report to the CEO and the board. Other senior-level officers within Crown Castle are also charged with managing specific sustainability matters. Quarterly, a memo is prepared by management to update the board on sustainability matters. The board and EMT discuss sustainability matters at the regularly scheduled board and board committee meetings.	2023 Proxy Statement, Risk Oversight (p.15)
2-14 Role of the highest governance body in sustainability reporting	Our ESG materials, including our ESG report, the content on our ESG webpage and our ESG materiality assessment, are presented annually to the NESG Committee.	
2-15 Conflicts of interest	We have various processes for identifying and avoiding actual and potential conflicts of interest, including related-person transactions. Our Business Practices & Ethics Policy ("Ethics Policy") provides that directors, officers and other employees are expected to avoid any actual or perceived conflicts of interest. The Ethics Policy also provides procedures for reporting any actual or perceived conflicts of interest. Under our Related Party Transactions Policy, each executive officer, director or director nominee is expected to notify the General Counsel or Corporate Secretary prior to entry into a related-person transaction. If a related-person transaction is identified, such transaction is brought to the attention of the NESG Committee for its approval, ratification or disapproval in consideration of all of the material facts and circumstances that it deems appropriate.	2023 Proxy Statement, Certain Relationships and Related Transactions (p.41) Proper Business Practices and Ethics Policy (p.3-5)

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
2-16 Communication of critical concerns	Our Vice President—Audit and Security reports to the Audit Committee and provides periodic updates (generally quarterly) to the Audit Committee with respect to the Internal Audit department's activities, including with respect to risk management matters and the audit agenda.	2023 Proxy Statement, Risk Oversight (p.15)
	In addition, at least annually, the board (through its committees) and management engage in an interactive review and evaluation of the key risks that are essential and mission critical to our business and operations. The board exercises these responsibilities periodically as part of its meetings and through its committees, each of which examines various components of risk in connection with its responsibilities.	
2-17 Collective knowledge of the highest governance body	Internal and external experts present to the board quarterly on relevant topics. Our Corporate Governance Guidelines provide, in part, that Crown Castle encourage its directors to engage in continuing education activities that will expand and enhance the directors' knowledge of issues and matters regarding corporate governance, director roles and responsibilities, and other matters relating to the carrying out of director duties, and Crown Castle will reimburse a director for reasonable expenses incurred related thereto.	Corporate Governance Guidelines
2-18 Evaluation of the performance of the highest governance body	The NESG Committee leads the board in its annual review of the performance of the board and its committees.	NESG Committee Charter
2-19 Remuneration policies	Details regarding board and executive compensation are included in our proxy statement. To align the interests of our executives with those of our stockholders, the focus of our executive compensation program is on incentive compensation that emphasizes "pay-for-performance," rewarding our executives for performance against pre-established financial goals and total stockholder return.	2023 Proxy Statement, Board Compensation (p.20) and Executive Compensation (p.42)
2-20 Process to determine remuneration	The board maintains a compensation arrangement for the board's non-employee directors, subject to the NESG Committee's periodic review. As part of this process, the NESG Committee reviews a competitive market analysis prepared by an external compensation consultant, currently Meridian Compensation Partners. The Compensation Committee is primarily responsible for evaluating and determining the compensation levels of our executive officers. They also obtain input from the external compensation consultant. Refer to our proxy statement for additional details regarding board and executive compensation.	2023 Proxy Statement, Say on Pay (p.6), Board Compensation (p.20) and Executive Compensation (p.42)
	Our stockholders have historically approved our say-on-pay proposal at a high rate, with approximately 96% of votes cast in favor of the 2022 executive compensation program.	
2-21 Annual total compensation ratio	For 2022, our CEO's annual total compensation compared to the median employee annual total compensation (CEO pay ratio) was 96:1. This represents a decrease from our 2021 CEO Pay Ratio, which was 113:1. Refer to the CEO Pay Ratio section of our proxy statement for more details, including contextual information necessary to understand the data and how the data was compiled.	2023 Proxy Statement, CEO Pay Ratio (p.49)

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
2-22 Statement on sustainable development strategy	"Our strategy is to provide profitable solutions to connect communities and people, and our carbon neutral goal furthers our commitment to deploy our strategy sustainably. Our business model is inherently sustainable, as shared infrastructure solutions reduce the use of natural resources. We are taking action to improve on our strong foundation, including proactive work to reduce our energy consumption and source renewable energy." – Jay Brown, Chief Executive Officer	
2-23 Policy commitments	We maintain policies and guidelines that set expectations, provide guidance and reinforce our ethical standards through periodic training opportunities across all levels of our company. Our Ethics Policy applies to all of our directors, officers and employees and addresses our ethics and compliance policies on various matters. Our Supplier Code of Conduct outlines ethics and compliance expectations for our suppliers, including issues related to conflicts of interest, competition and fair dealing. Our Human Rights Policy reflects our commitment to promoting human rights, dignity and equality with all stakeholders. Refer to the included policy link for additional details.	Policies
	We have developed our Human Rights Policy with guidance from the principles of the United Nations (UN) Universal Declaration of Human Rights. Within our policy, we strictly prohibit and do not tolerate discrimination against or harassment of teammates, applicants and covered persons because of race (including traits historically associated with race, such as hair texture and protective hairstyles), color, religion, creed, national origin or ancestry, ethnicity, sex (including pregnancy or pregnancy-related conditions), gender (including gender identity and expression as well as status as a transgender individual), sexual orientation, age, physical or mental disability, citizenship, genetic information, marital status, past, current or prospective service in the uniformed services, or any other characteristic protected under applicable federal, state or local law.	
	Depending on the policy, each one is approved by the board of directors, our General Counsel and/or certain members of our EMT.	
	We expect our employees and the suppliers who represent us to comply with applicable laws and regulations and to demonstrate their commitment to maintaining high ethical standards throughout their work for and with our company. We provide our employees with training to enhance their understanding of responsible behavior and our strict ethical standards.	
2-24 Embedding policy commitments	All employees are responsible for reading, understanding and complying with our policies and exercising good judgment. We require annual training and an acknowledgment by our employees of several of our key policies. Our PURPLE corporate values—People matter, Us together is better, Right thing always, Pursue excellence, Learn and grow, and Embrace stewardship—are fundamental to how we work and connect with one another and our customers, and make decisions that drive our business.	<u>Policies</u>

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
2-26 Mechanisms for seeking advice and raising concerns	Any concerns or suspected violations of the Ethics Policy and Financial Code of Ethics can be reported anonymously and confidentially to our Ethics Alert System. This anonymous reporting service is managed by a third-party provider and is available at all times.	Policies
2-28 Membership associations	Our industry association memberships include: National Association of Real Estate Investment Trusts (NAREIT) Wireless Infrastructure Association (WIA) Competitive Carriers Association (CCA) Telecommunications Industry Association (TIA) National Association of Tower Erectors (NATE) National Wireless Safety Alliance (NWSA) Telecommunications Industry Registered Apprenticeship Program (TIRAP) Environmental, Health & Safety Communications Panel (EHSCP) INCOMPAS Common Ground Alliance (CGA) Advanced Television Systems Committee (ATSC) National Association of Telecommunication Directors (NASTD) National Association of State Chief Information Officers (NASCIO) 5G Americas Small Cell Forum (SCF) OnGo Alliance	
2-29 Approach to stakeholder engagement	We regularly assess the sustainability perspectives of our key internal and external stakeholders, including customers, investors, employees and sustainability rating agencies, using interviews, surveys and desktop analysis to identify and prioritize sustainability issues with potential impact on our business and stakeholders.	ESG Materiality Assessment
2-30 Collective bargaining agreements	Crown Castle is not party to any collective bargaining agreements. Crown Castle's Human Rights Policy states that we respect the rights of our employees to associate freely, bargain collectively and form, join or not join labor unions.	<u>2022 Form 10-K</u> , Human Capital (p. 9)

GRI 3: Material Topics 2021

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE
3-1 Process to determine material topics	To identify material topics for the voluntary purposes of this GRI framework, we leveraged the results of our materiality assessment and met with cross-functional leaders to consider Crown Castle's activities, business relationships, stakeholders and the sustainability context of our operations. Crown Castle has voluntarily reported within this GRI Content Index topics that we believe will be most relevant to the users of our sustainability reporting, and inclusion herein does not suggest financial materiality. The terms "material" and "materiality" as used in the context of this report, including the indices, and in our materiality assessment are different from such terms as used in the context of filings with the SEC; issues deemed material for purposes of this report may not be considered material for SEC reporting purposes. We are committed to increased transparency and continued progress in our ESG reporting, and we will continue to refine our disclosure processes in future years.
3-2 List of material topics	See below for disclosures on the topics that we believe are most relevant for the users of our sustainability reporting.
3-3 Management of material topics	Refer to our <u>ESG Website</u> and our <u>ESG Materiality Assessment</u> for information regarding our management of material topics.

GRI 201: Economic Performance 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
201-1 Direct economic value generated and distributed	Refer to our consolidated financial statements for details regarding our financial results and dividends.	2022 Form 10-K, Item 8 (Financial Statements and Supplementary Data, p. 46)
201-2 Financial implications and other risks and opportunities due to climate change	Our board, including through its committees, oversees climate-related risks as part of its broader annual enterprise risk assessment. Refer to our TCFD Index for information about our climate-related risks and opportunities.	2022 Form 10-K, Item 1A. Risk Factors (p. 12) TCFD Disclosure
201-3 Defined benefit plan obligations and other retirement plans	Crown Castle offers a defined contribution plan to employees, specifically a 401(k) Plan for US-based employees and an 1165(e) Plan for Puerto Rico-based employees. Effective January 1, 2023, when employees contribute a minimum of 5% of their cash compensation (base pay + annual incentive/commissions), they are eligible to receive a 5% match from Crown Castle. Additionally, Crown Castle makes an annual	Benefits
	contribution representing 5% of each employee's cash compensation to their retirement account through our PURPLE stock award.	

GRI 203: Indirect Economic Impacts 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
203-1 Infrastructure investments and services supported	We have been in the business of building and operating shared communications infrastructure for more than 25 years. Every day, our work naturally intersects with societal challenges like maintaining public safety and bridging the digital divide. To date, we have invested approximately \$10B in communications infrastructure in low-income areas. This calculation is based on total capital invested in Crown Castle assets that are located within, or provide service coverage (entirely or partially) to, US Census blocks with 2022 median household income at or below \$49,999, which is a key input to qualify for an automatic zero "expected family contribution" calculation for federal student aid (dependent students).	Social
	Our investments are generally commercial in nature. We work closely with community members, government officials and our customers to design and build solutions that meet their unique connectivity needs—from wireless coverage to smart city solutions to custom fiber optic networks.	
203-2 Significant indirect economic impacts	Our infrastructure enables a variety of direct and indirect economic benefits for the communities and stakeholders we serve. One example is the increased public safety enabled by our infrastructure, including phone calls to 911 or roadside assistance, a secure, dedicated wireless broadband network for emergency personnel, and increased access to data for first responders. Another example is the reliable connections supported by both our tower infrastructure and the more targeted, fiber-connected small cells that minimize dead zones and create enough capacity to handle today's increased data usage. Additionally, our infrastructure enables the build-out of 5G, which is ushering in many new developments across industries including healthcare, education, manufacturing, technology, and more. 5G also enables smart devices and wearables, self-driving cars to make roads safer and cities less congested, and smart city technologies to bring new efficiencies and innovations to communities around the country.	Social

GRI 205: Anti-corruption 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
205-1 Operations assessed for risks related to corruption	Crown Castle's board, including through its committees, oversees corruption-related risks as part of its broader annual enterprise risk assessment. The risk assessment process takes place throughout the year at regularly scheduled meetings of the board and its committees. There were no significant risks related to corruption identified through the risk assessment.	
205-2 Communication and training about anti-corruption policies and procedures	Our policies, including those with respect to anti-corruption, are made available to our employees. Annually, our employees are required to complete training with respect to certain of our policies, including policies dealing with anti-corruption. Additionally, we encourage our employees to ask questions and report ethical concerns or suspected violations to their manager or manager's supervisor, the business support department, or the legal department. They can also report anonymously to our Ethics AlertLine System, which is managed by a third-party provider (Navex) and is available around the clock. We maintain a strict non-retaliation policy for concerns raised in good faith.	

GRI 206: Anticompetitive Behavior 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
206-1 Legal actions for anticompetitive behavior, antitrust, and monopoly practices	We have not been identified as a participant in legal actions pending or completed during 2022 regarding anticompetitive behavior or violations of antitrust and monopoly legislation.	2022 Form 10-K, Item 3 (Legal Proceedings)

GRI 302: Energy 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
302-1 Energy consumption within the organization	Total fuel consumption within the organization from non-renewable sources was 161,152 gigajoules. This includes diesel, gasoline and propane. Our electricity consumption was 603,404 gigajoules and our natural gas consumption was 39,483 gigajoules. Our total energy consumption was 804,039 gigajoules. Our fuel and energy consumption calculations were based on an operational control approach, as defined by WRI GHG Protocol and scope guidance. Boundaries include all material operating locations, including all US and US territories. Where actual consumption data was not available, we used a sampling approach or public information, such as equipment fuel efficiency and power ratings, to estimate fuel and energy consumption. The 2022 methodology for capturing emissions associated with HVAC systems at our tower sites leveraged a unit type approach for each HVAC unit category (e.g., Central air, Window unit, etc.) to precisely reflect the differing energy consumption levels of each type and resulting emissions. Energy consumption for our offices and warehouses is based on actual consumption data for offices, owned and leased square footage, and estimates derived from nationwide energy intensity statistics from the Energy Information Administration's (EIA) Commercial Building Energy Consumption (CBEC) Survey for the remainder of the offices. Fuel consumption for our fleet vehicles was based on estimated allocation between diesel and gasoline vehicles. Conversion factors were obtained from EPA AP-42: Compilation of Air Emissions Factors, Appendix A.	Consumption and emission tables
302-2 Energy consumption outside of the organization	We do not currently track energy consumption outside of the organization.	
302-3 Energy intensity	Our energy intensity ratio is 0.000115 gigajoules/net revenue. We included the consumption of natural gas, electricity, diesel, gasoline and propane within the organization to calculate our energy intensity and used our annual net revenue as the denominator.	

GRI 302: Energy 2016, cont'd

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
302-4 Reduction of energy consumption	Approximately 40% of Crown Castle's total electricity consumption comes from our Towers portfolio, and tower lighting is one of two major sources of this utilization. Approximately 12,000 of our 40,000 towers are mandated by law to have lighting beacons which operate 24/7. As of December 31, 2022, we have converted the lighting on 60% of those lit towers to efficient LED lighting from traditional lighting (including incandescent lit and xenon systems). We estimate that LED is approximately 90% more efficient than traditional lighting, and that LED lighting has a life expectancy of approximately five times longer than traditional lighting, resulting in fewer truck rolls for replacement. We are also exploring additional initiatives to reduce the emissions related to our office buildings and our fleet vehicles.	Carbon Neutrality

GRI 304: Biodiversity 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
304-1 Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	Prior to performing construction activities at our sites, we undertake a rigorous screening process. The assessment includes identifying and analyzing potential operational impacts on endangered wildlife, wilderness areas, historic preservation areas, and fragile ecosystems, such as wetland habitats. From the outset, we review publicly available sources, including websites hosted by federal, state or local governmental agencies and local conservation groups, to identify possible threatened or endangered species and critical habitats in the vicinity of the proposed site. Based on this information, we use internal and external sources to determine whether any species or critical habitats are present at the proposed site. If endangered wildlife or a critical habitat is detected, we engage third-party analysts to assess the impact of our deployment activities and operations and develop modifications to reduce the impact.	Environmental Sustainability Policy
	We maintain our environmental policies and procedures in an effort to comply with applicable laws and regulations and observe industry standards. Our environmental management system, based on ISO 14001, provides us with a mechanism to help us understand our environmental footprint and manage our legal and regulatory compliance obligations. We strive to integrate environmental considerations into our planning and decision-making process, with the goal of promoting sound environmental practices internally and externally, as detailed in our Environmental Sustainability Policy.	

GRI 304: Biodiversity 2016, cont'd

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
304-2 Significant impacts of activities, products and services on biodiversity	We actively monitor our infrastructure where appropriate and take affirmative steps to minimize the risks to surrounding biodiversity and habitats. With respect to our existing sites, the following are examples of programs in place to minimize the impacts on biodiversity:	Biodiversity and bird protection
	One example is our Seasonal Bird Program. From time to time, protected birds select our infrastructure, particularly our towers, for nesting activities. We maintain a dedicated team of environmental specialists and a robust program to spot, track and document nest sites and protected bird activity. We limit access to our sites with nests containing eggs or flightless young birds. Removal of inactive nests is subject to stringent internal protocols. To promote compliance with all applicable laws and regulations and our internal policies, we provide training materials to all workers on our sites. We also communicate with our customers, suppliers who service our towers and other stakeholders to promote compliance with our protected bird policy. Where appropriate, we coordinate with third-party experts and regulatory authorities, such as the US Department of Agriculture, to relocate birds using non-invasive, low-disturbance methods.	
	Another example is our Wildfire Risk Mitigation Program, which is designed to provide additional risk management procedures for "hot work," including cutting, welding and grinding, in areas prone to wildfires. Conducting hot work at sites in areas vulnerable to wildfires requires additional precautions and safety measures to avoid potentially sparking a fire, especially during high-risk seasons. Since we established this program, we have enhanced approval procedures for third-party projects to ensure appropriate oversight of all maintenance work that poses a wildfire risk. We also conducted mandatory trainings to educate our construction, implementation and modification project managers about wildfires.	

GRI 305: Emissions 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
305-1 Direct (Scope 1) GHG emissions	Our Scope 1 emissions were 13,328 MtCO $_2$ e. Gases included in the calculation are carbon dioxide(CO $_2$), methane(CH $_4$), and nitrous oxide(N $_2$ O).	Consumption and emissions tables
	We used emission factors from 40 CFR Part 98 Tables C-1 and C-2 and EPA eGRID factors. Global Warming Potential documented in the Intergovernmental Panel on Climate Change AR5 report was used to calculate CO_2 e for methane(CH_4) and nitrous oxide(N_2O). We use an operational control consolidation approach, as defined by WRI GHG Protocol and scope guidance. Boundaries include all material operating locations, including all US and US territories. Emissions calculated using WRI GHG Protocol's location-based method.	
305-2 Energy indirect (Scope 2) GHG emissions	Our location-based Scope 2 emissions were $60,329 MtCO_2e$ and our market-based Scope 2 emissions were $18,609 MtCO_2e$. Gases included in the calculation are carbon dioxide(CO ₂), methane(CH ₄), and nitrous oxide(N ₂ O).	Consumption and emissions tables
	We used emission factors from 40 CFR Part 98 Tables C-1 and C-2 and EPA eGRID factors. Global Warming Potential documented in the Intergovernmental Panel on Climate Change AR5 report was used to calculate CO_2 e for methane(CH_4) and nitrous oxide(N_2O). We use an operational control consolidation approach, as defined by WRI GHG Protocol and scope guidance. Boundaries include all material operating locations, including all US and US territories. Emissions are calculated using WRI GHG Protocol's location-based and market-based methods.	

GRI 305: Emissions 2016, cont'd

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
305-3 Other indirect (Scope 3) GHG emissions	Scope 3 emissions for Category 5, waste generated by operations, was was 670 MtCO ₂ e. We used emission factors from US EPA, 2023, Emission Factors for Greenhouse Gas Inventories, Table 9. Scope 3 Category 5: Waste Generated in Operations and Category 12: End-of-Life Treatment of Sold Products. Boundaries include all material operating locations, including all US and US territories.	Water and waste
	We are currently finalizing a comprehensive Scope 3 inventory to enable Crown Castle to publicly report the Scope 3 emissions for other categories relevant to our business model.	
305-4 GHG emissions intensity	Our GHG emissions intensity ratio is 0.0000046 MTCO ₂ e/net revenue.	
	Scope 1 and market-based Scope 2 GHG emissions were included in our emissions intensity ratio. Gases included in the calculation are carbon dioxide(CO ₂), methane (CH ₄) and nitrous oxide(N ₂ O). We chose to calculate our GHG emissions intensity ratio using our annual net revenue as the denominator.	
305-5 Reduction of GHG emissions	Crown Castle strives to reduce GHG emissions as we fulfill our goal of achieving carbon neutrality in Scope 1 and 2 emissions by 2025. We are investing in projects that benefit both our business and the environment. One initiative to reduce our energy usage is switching to energy-efficient LED lighting on our lit towers, with 60% now converted to LED. We also source around 114,000 MWh of renewable energy across 13 states through retail agreements—representing ~68% of our annual electricity consumption—to reduce our carbon footprint.	Consumption and emissions tables
	Refer to our ESG website for details regarding gases included in the calculation and the standards, methodologies and assumptions used.	
	We plan to periodically evaluate our reduction strategies across Scopes 1, 2 and 3 and consider new opportunities to lower our environmental impact.	

GRI 401: Employment 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees	Crown Castle has a robust, market-leading benefits package that ranks fourth among 54 tech companies in Willis Towers Watson's benchmarking survey. Because we recognize the importance of holistic well-being, we provide quality healthcare, financial planning, time off and education benefits.	<u>Benefits</u>
	For physical health, we offer comprehensive medical, dental and vision plans—plus on-site gyms and telehealth. We partner with a leading healthcare navigation company, Included Health, which is committed to raising the standard of healthcare. This benefit program connects our teammates and families to top providers, expert opinions, treatment decision support and more—at no cost to them. For mental health, we offer each teammate and their family members up to 16 sessions of therapy or mental health coaching through Lyra Health annually, also at no cost.	
	For financial security, we have a competitive 401(k) Plan—ranking first among 54 tech companies in Willis Towers Watson's benchmarking survey. We also have tuition reimbursement and funded healthcare savings accounts. We provide flexible paid time off for vacations, holidays and personal reasons. We offer parental leave, adoption benefits and more. Also, we match charitable contributions and encourage our employees to help communities by volunteering through our Connected by Good program.	
401-3 Parental leave	Crown Castle's New Child Leave Policy provides mothers and fathers up to eight weeks of 100% paid leave upon birth or legal adoption of a new child. Additionally, birth mothers are eligible to receive up to eight weeks of 100% paid medical leave under the short-term disability policy, for a total of 16 weeks.	<u>Benefits</u>

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
403-1 Occupational health and safety management system	Industry best practices lay the groundwork for our safety programs, which are reinforced through our extensive training courses. We harness our collective field experience to improve safety standards throughout the entire telecommunications industry.	Safety
	We encourage our suppliers to share our safety philosophy and contractually require them to follow certain safety rules and standards. We periodically audit supplier work at various stages of a project and suspend suppliers when a major safety incident occurs or a safety violation is observed. Before we consider reinstatement, the supplier must provide us with a corrective action plan detailing its proposed corrective measures for addressing the incident or our safety concerns. By incentivizing our suppliers to adopt appropriate safety standards, we promote improvement in the workplace conditions of others in our sector.	
403-2 Hazard identification, risk assessment, and incident investigation	Safety practices are tailored to conform to or exceed industry standards. We assign safety training based on potential exposure to hazards associated with an individual's job, including the required use of personal protective equipment (PPE) to mitigate hazards that may be encountered on the job.	<u>Safety</u>
	Employees have a number of methods available to them to report concerns of any nature, including reporting to their supervisor, to their supervisor's manager, directly to the Legal or Internal Audit Departments, or utilizing our anonymous, third-party administered Ethics AlertLine, which is available 24/7/365.	
	As part of our incident management program, we investigate safety incidents involving avoided incidents, injuries or property damage. Our safety team records statements from both the involved employees and their supervisors for inclusion in the incident report. Incident data collected during the investigation is tracked and analyzed to identify root causes and contributing factors and to formulate short-term and long-term solutions.	
403-3 Occupational health and safety	As a leading owner and operator of essential infrastructure, we're committed to fostering a safe working environment. Our enterprise-wide focus helps us coordinate safety standards across our infrastructure, buildings, and operational initiatives. In 2022, Crown Castle conducted a company-wide safety survey to help guide updates to our existing safety programs.	Safety
	We carefully design safety policies, procedures and training courses in an effort to prevent injuries or damage stemming from our operations. To do this, we focus on three areas:	
	 Safety reporting: Our employees are required to report incidents to their supervisors and complete an Accident Investigation Report. Data collected during investigations is then analyzed to identify causes and to inform solutions. Safety oversight: Our Safety Committee oversees the activities of dedicated safety and risk management teams—providing a high level of accountability across the company. Safety training: Safety training is a critical part of our program and is assigned based on the potential risks associated with an individual's role. 	
403-4 Worker participation, consultation, and communication on occupational health and safety	Our Safety Committee, composed of cross-functional leaders at the company, oversees and provides additional guidance and support to our safety and risk management teams. They provide an extra level of accountability to better manage risk across the organization. The board and EMT receive periodic updates regarding safety risks, trends and developments pertinent to our business.	Safety

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
403-5 Worker training on occupational health and safety	The success of our safety programs hinge on our workers being properly trained to recognize and manage the everyday hazards of their jobs. We devote considerable resources to educating our workforce on safety practices and procedures. We require our field workers to complete annual safety training on a variety of topics, including hazardous material handling, radiofrequency training, lockout-tagout, aerial lift operation, battery safety, first aid, and CPR. Supplemental training is available on a monthly basis through online courses offered on our internal website. We also require our workers who operate a company vehicle to complete courses on topics ranging from defensive driving to speed management. During 2022, our workforce completed over 39,000 safety training modules.	Safety
403-6 Promotion of worker health	We recognize that well-being, whether physical, emotional, or financial, drives employee engagement, satisfaction and productivity. As such, we provide our employees with the resources to allow them to take care of themselves and their covered family members. We also provide paid time off and other leave-related benefits to allow our employees to care for others when needed. Some of the health and wellness benefits we offer include: > Medical, dental and vision plans > Up to 16 sessions per year of mental health coaching or therapy at no cost for each employee and their families > Healthcare navigation resources for expert medical opinions, decision support for conditions and treatments, concierge provider referrals, and more > Health savings account contributions > Disability coverage > Life insurance > Free flu shots > On-site gym at select locations > Gym membership reimbursement > Employee assistance program > Personal time off > Parental leave > Subsidized milk shipping service for traveling nursing moms > Adoption expense reimbursement	Benefits
403-7 Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	We contribute to safety dialogues held by the numerous industry groups with which we are associated. Recognizing the tremendous value of our engineering and field experience, the information derived from research initiatives and our incident management program, we actively participate in defining industry safety standards. Through our involvement with industry associations, such as the National Wireless Safety Alliance and the Telecommunications Industry Registered Apprentice Program, we play an integral role in enhancing certification standards and expanding the scope and availability of training. Crown Castle employees routinely participate on panels and task forces charged with addressing existing and emerging safety issues and corresponding solutions. Further, our engagement with regulators positions us to advocate for improved safety standards. We are proud of these efforts and are committed to continue leveraging our expertise and resources to promote a culture of safety within our company and the entire industry.	Safety

GRI 403: Occupational Health and Safety 2018, cont'd

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
403-9 Work-related injuries	Our 2022 Total Recordable Incident Rate (TRIR) was 0.39. TRIR was calculated as the number of US OSHA recordable incidents per 200,000 hours/total hours worked.	Safety
403-10 Work-related ill health	See above disclosure for our TRIR, which includes both injuries and illnesses.	Safety

GRI 404: Training and Education 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
404-1 Average hours of training per year per employee	We invest in our employees by providing resources that support their professional growth and empower them to build new skills. Employees have access to a wide range of training tools—including our Learning Management System, LinkedIn Learning, Harvard ManageMentor and Harvard Spark. During 2022, there were 6,613 learners at Crown Castle that completed -91,000 training hours, for an average of -13.7 hours per learner. During that same time, there were over 137,000 course completions.	Learning
404-2 Programs for upgrading employee skills and transition assistance programs	The Crown Castle Extended Service Separation Program (ESSP) provides certain retirement-type benefits to employees following their voluntary departure, subject to satisfaction of certain age and service requirements. This program financially rewards employees who have contributed to our value creation and offers them greater flexibility to exit the workforce when they are ready.	2023 Proxy Statement, (see page 38). Also filed as an exhibit to 2022 10-K

GRI 405: Diversity and Equal Opportunity 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
405-1 Diversity of governance bodies and employees	As of December 31, 2022, our board of directors diversity was: > Female: 30%, Male: 70% > Persons of color: 40%, White: 60%	2023 Proxy Statement, Snapshot of Director Nominees (p. 2)
	As of December 31, 2022, our employee diversity was: > Female: 32%, Male: 68% > Persons of color: 26%, White: 71%, Not Specified: 2%	Workforce Demographics

GRI 406: Non-discrimination 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
406-1 Incidents of discrimination and corrective actions taken	Crown Castle is an equal opportunity employer and seeks to comply with applicable federal, state and local fair employment practices laws. We strictly prohibit and do not tolerate discrimination or harassment against teammates, applicants and covered persons because of race (including traits historically associated with race, such as hair texture and protective hairstyles), color, religion, creed, national origin or ancestry, ethnicity, sex (including pregnancy or pregnancy-related conditions), gender (including gender identity and expression as well as status as a transgender individual), sexual orientation, age, physical or mental disability, citizenship, genetic information, marital status, past, current or prospective service in the uniformed service, or any other characteristic protected under applicable federal, state or local law.	Human Rights Policy

GRI 413: Local Communities 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
413-1 Operations with local community engagement, impact assessments, and development programs	Our nationwide portfolio of communications infrastructure connects cities and communities to essential data, technology and wireless service—bringing information, ideas and innovations to the people and businesses that need them. Our business is built around connecting people and communities. Every day, our work naturally intersects with societal challenges like maintaining public safety and bridging the digital divide.	Your Community Connected by Good
	We aim to make sure communities have the right mix of towers, small cells and fiber to stay connected to what matters most. We involve municipalities in the process.	
	At Crown Castle, we do more than just connect communities with our infrastructure; we connect with our communities. Our Connected by Good program is one way we give and volunteer in the communities where we live and work.	

GRI 414: Supplier Social Assessment 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
414-1 New suppliers that were screened using social criteria	Crown Castle is committed to conducting business with honesty and uncompromising integrity. This commitment applies with equal vigor to Crown Castle's supply chain. Our Supplier Code of Conduct contains principles to promote ethical business practices among entities, including their subcontractors and agents, providing products, people or services to Crown Castle ("suppliers"). Crown Castle expects its suppliers to: (a) comply with applicable laws and regulations; (b) conform to or exceed industry best practices; and (c) meet or exceed the expectations set forth in the Supplier Code of Conduct and any agreements between Crown Castle and the respective supplier.	Suppliers Supplier Code of Conduct
	In addition to our internal vetting process for suppliers, Crown Castle also works with third-party supplier qualification and compliance management firms to assist with initial screening and periodic reviews of suppliers that service our assets. This includes assisting in verifying that our suppliers are properly insured and meet or exceed safety performance metrics. This verification process is conducted through a comprehensive review of supplier questionnaire responses, public records, and supplier health and safety statistics benchmarked against industry standards. Crown Castle's diverse suppliers go through enhanced validation of their supplier diversity status requiring certification through a third-party certification agency.	

GRI 415: Public Policy 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
415-1 Political contributions	While we regularly engage with policymakers, Crown Castle generally does not make political contributions and does not have a political action committee. Our Ethics Policy explicitly prohibits political contributions unless permitted by law and approved by our CEO or an EVP. During 2022, no such political contributions were approved in accordance with our policy.	Proper Business Practices and Ethics Policy

GRI 418: Customer Privacy 2016

DISCLOSURE	CROWN CASTLE METRIC OR QUALITATIVE DISCLOSURE	DISCLOSURE LOCATION
418-1 Substantiated complaints concerning breaches of customer privacy and losses of customer data	In 2022, we did not incur any material monetary losses as a result of legal proceedings associated with breaches of customer privacy.	2022 Form 10-K, Item 3 (Legal Proceedings)